

Seeing is Solving: VisionAl's Industrial Revolution

How computer vision is becoming a critical component for vastly smarter, faster, and more efficient manufacturing

KPMG CF Al+loT Thought Leadership Fall 2025



Introduction

VisionAl is Changing the Industrial Landscape

Advanced technologies are driving rapid evolution on the industrial landscape. The convergence of Al/IoT and computer vision is not just enhancing operations, it's redefining what's possible.

As first explored in our 2024 Year-in-Review Report (Jan., 2025), Al-powered IoT ("Al/IoT") and VisionAl deployments were largely in their initial stages but were already having huge impact for the early adaptors. Al/IoT was allowing technology-forward manufacturers and industrial operators to move beyond the data aggregation and analytics of traditional IoT to a reality in which Al was determining process steps, production issues and line flow actions and was empowered to take action leading to unprecedented levels of efficiency, safety, and innovation.

Today, with VisionAl as "the eyes" of intelligent machines, we've crossed a threshold. Production equipment is no longer just tools, they're perceptive partners, capable of seeing, understanding, and responding to the world around them. VisionAl stands out as uniquely powerful in the context of industrial production, capturing the physical world in ways not previously available, allowing a reimagining of manufacturing processes. VisionAl captures subtle anomalies, patterns buried deep in complexity, and the context of activity in the manufacturing space. It is able to trace the root cause of failures, fine-tunes processes and manage safety issues in real time, with a level of detail and sophistication that once felt out of reach. VisionAl brings awareness to machines, agility to operations, and resilience to entire systems.

As a result, **institutional investors and strategic acquirers** are focusing on the VisionAl innovators who are building scale, transforming end markets driving strong ROI for their customers.

While VisionAl is having dramatic impact across many end markets, including **retail**, **public safety**, **transportation**, **and healthcare**, to name just a few, we have chosen to focus this thought leadership on its industrial applications.

Finally, we put a spotlight on the most recent VisionAl M&A transaction. KPMG Corporate Finance advised VisionAl pioneer Leverege in its partnership with Cohere Capital Partners. (See page 10 for our case study)

State of the Market

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VisionAl: Evolution in Industry 4.0

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No longer a vision of the future, Al/IoT and VisionAl is here, driving transformation.



State of the Market: VisionAl

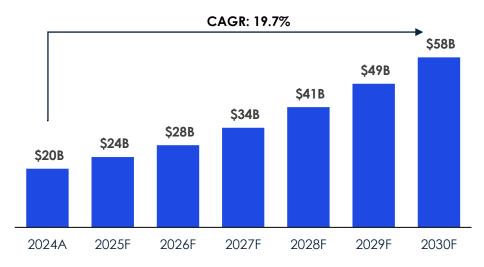
Where are we?

On-shoring strategies, driven by supply chain challenges and, more recently, rising tariffs are prompting a surge in U.S. manufacturing investment, as companies seek to localize production and reduce reliance on global supply chains.

However, domestic manufacturers face higher labor and operational costs compared to international competitors. **To remain cost-competitive, many are turning to Al/IoT and VisionAl** as critical components for automation across production, quality control, and process optimization. These technologies are becoming central to driving production efficiencies, enabling scalable, cost-efficient manufacturing and delivering strong return on invested capital.

The global computer vision market is projected to grow from \$24B in 2025 to \$58B by 2030¹. This growth reflects increasing adoption of VisionAl across multiple end markets including manufacturing, retail, public safety, transportation, and healthcare, to name just a few. VisionAl is becoming essential for achieving both operational excellence and global competitiveness.

Global Computer Vision Market (\$B)¹



Emerging Computer Vision Features Driving Innovation



Vision Transformers (ViTs): Replacing CNNs in many tasks due to better global context understanding



Generative Al Integration:
Using GANs and diffusion
models to generate synthetic
data and realistic visuals



Multimodal AI: Combining vision with text, audio, and sensor data for richer, context-aware understanding.



Edge AI: Real-time processing on devices without cloud dependency, crucial for autonomous systems and IoT



Detection: Recognizing objects without prior training on specific categories

Source: KPMG CF Research and 1. Grand View Research



State of the Market: VisionAl

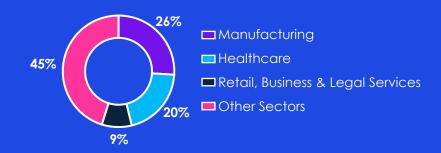
Growing Investment & Increasing Adoption to Propel VisionAl Growth

VisionAlis Capturing Alinvestment Dollars

30%+

of the overall investment in AI is focused on VisionAI

VisionAl: End Markets (2025)³



<u>IoT and Digital Twin Integration²</u>

95%

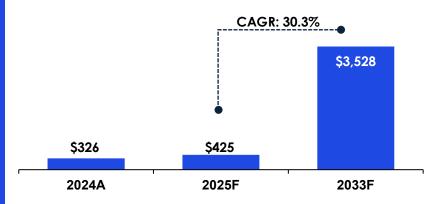
of all IoT platforms will contain some form of digital twinning capability by

AI-Enabled Predictive Maintenance³

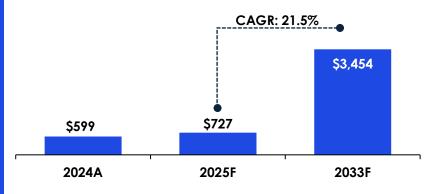
12%

CAGR projected for the Al-enabled predictive maintenance market from 2025 to 2030

Global Al Market Size (\$B)³



Global IoT Market Size (\$B)³



VisionAI: Powering the Evolution of the Industrial Revolution

How Innovative Manufacturers are Modernizing with VisionAl

Process Automation

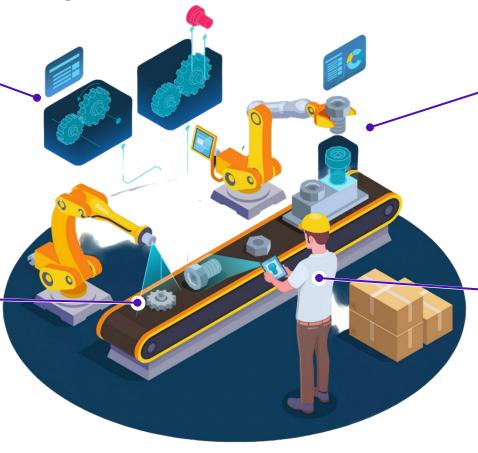


Al-powered visual systems to monitor, evaluate, and optimize each step of the production process by detecting inefficiencies and enabling real-time decisionmaking for improved operational performance.

Fault Detection



Utilizes emerging technologies such as sensors, IoT devices, and machine learning algorithms to predict and detect equipment failures



Digital Twins



Creates virtual replica assets, products, and processes to perform simulations, optimizations, and predictive maintenance

Forensic Confirmation



Al-powered video analytics to generate timestamped, indexed, and crossreferenced visual evidence that reconstructs events with high fidelity



Fault Detection

Eyes That Never Blink

Fault detection has traditionally relied on physical sensors and manual inspections, which can be slow, error-prone, and limited in scope. VisionAl enhances this process by providing a non-invasive, scalable solution that can detect surface defects, misalignments, leaks, and wear in machinery or products with high precision. Using convolutional neural networks (CNNs) and anomaly detection models, VisionAl systems can flag faults in real time, even in visually complex or low-light environments, significantly reducing downtime and maintenance costs.

Major Shift: Al-Powered Inspection on Legacy Camera Systems

Recent advances in VisionAI allow high-precision inspections using existing surveillance or industrial cameras, eliminating the need for close-range or micro-inspection setups.

These systems enable real-time defect detection, root cause analysis, and deep learning-based visual inspection – all without replacing hardware. These systems are cost-effective, scalable, and compatible with major camera brands, making them ideal for manufacturing, logistics, and infrastructure monitoring.

Al-powered visual inspection achieves 97% defect detection accuracy versus 70% manually¹

Fault detection is the leading driver for all 2025 Al implementations (32%)²

Companies using
VisionAl have seen
up to a 50%
reduction in
unplanned
downtime³



Use Case4:

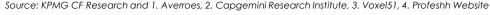
 GE struggled with managing a vast array of industrial equipment, causing unplanned maintenance and failures, leading to costly repairs and significant downtime

Impact:

- Reduced unplanned downtime by up to 20%
- Reduced unscheduled engine removals by 25% for airlines clients
- Increase in power generation efficiency for energy clients by 10%
- Reduced total maintenance costs of manufacturing clients by 30%

How it works:

 Implemented its Al-driven predictive maintenance solutions, "Predix" across its industrial operations which analyzes realtime data, detects anomalies and predicts potential failures before they happen





Forensic Confirmation

Turning Visual Data into Verifiable Truths

VisionAl enhances traceability by linking visual records to specific batches, machines, or operators and ensuring accuracy by matching with ERP and inventory management systems.

This level of granularity supports regulatory compliance in industries like pharmaceuticals, food processing, and aerospace, where documentation and accountability are critical.



VisionAl agents
provide 24/7
monitoring with
95%+ accuracy,
enabling real-time
decision-making
and reduced human
intervention¹

Integration of Alpowered hazard detection and VisionAl reduces workplace injuries by 20%²

Al tools cut forecasting errors by 50% and reduce sales lost from inventory shortages by 65%³



BOSCH

Use Case4:

 Bosch wanted to improve process quality and traceability at its
 Brazilian facility, manufacturing diesel engine inspection systems by automating inspections to minimize manual checks post-production

Impact:

- Achieved improved production of 7k parts per day
- Decreased false rejections to 5%
- Improved OCR and OCV capabilities

How it works:

- Updated vision system use three
 GigE cameras to capture codes on cylindrical metal surfaces and barcodes on packaging
- This information is processed by design assistant software, which verifies data and communicates result to the PLC managing manufacturing process

Al/loT-Powered Proof in Real Time

Forensic confirmation in industrial settings often involves time-consuming reviews of logs, sensor data, and manual reports. VisionAl transforms this process by providing visual evidence that can be timestamped, indexed, and cross-referenced. In the event of a failure, safety incident, or quality issue, Al-powered video analytics can reconstruct the sequence of events with high fidelity, offering a clear, unbiased account of what occurred. This is invaluable for root cause analysis, compliance audits, and insurance claims.

VisionAl not only accelerates investigations but also builds trust with stakeholders through transparent, data-backed reporting.

Source: KPMG CF Research and 1. Ripik Al Website, 2. Arvist Website, 3. IBM Website, 4. Zebra Technologies Website



Digital Twins

Smarter Manufacturing Starts with a Digital Mirror

VisionAl is playing a pivotal role in making Digital Twins more dynamic and accurate. By continuously feeding real-time visual data into digital twin models, VisionAl ensures that these virtual environments reflect the current state of the physical world. This enables more precise simulations, predictive maintenance, and scenario testing. For example, a digital twin of a production line can use VisionAl to detect wear on conveyor belts or misalignment in robotic arms, updating the model accordingly.

In the context of IIoT, engineers can interact with a visually enriched twin to diagnose issues, test process changes, or train AI agents in simulated environments before deploying them in the real world. This reduces risk, enhances collaboration, and accelerates innovation.

As VisionAl continues to evolve, digital twins will become even more immersive and intelligent, bridging the gap between physical operations & digital strategy.

Types of Digital Twins

Process Twins: Allows for analyzing and improving overall performance, operational efficiency, and process scalability

System Twins: Detect potential failures and system performance, and enables optimization

Assets Twins: Tracks components interacting within the system by offering enhanced performance

Component Twins: Allows for
 real-time monitoring of each part's performance

Digital Twin market is expected to grow from \$29B in 2025 to \$99B by 2029 (CAGR of 35.9%)¹

29% of global manufacturers use digital twin strategies, with 65% of decision-makers planning adoption soon²

Over 4,630 patents and over 910 startups are actively innovating in this space¹



Use Case³:

 BMW wanted to transform global manufacturing operations by implementing digital twin technology to streamline production planning to increase efficiency across more than 30 production sites

Impact:

- 40% reduction in production planning costs
- Significant reduction in time to integrate new vehicle model into production line

How it works:

- Employed digital twins powered by NVIDIA Omniverse to create virtual replicas of all production plants
- High-precision 3D scans combined with Al-driven analytics enables automated verification and collision detection, eliminating the need for manual test runs and reducing downtime

Source: KPMG CF Research and 1. StartUs Insights, 2. IoT Analytics, 3. IQPC Website



Process Automation

Accelerating Efficiency with Accuracy

VisionAl is revolutionizing process automaton by enabling real-time, high-resolution monitoring of complex workflows in dynamic environments. Traditional sensor-based systems often fail to capture nuanced visual cues, such as subtle changes in material texture, color, or alignment, or out-of-place personnel that can indicate inefficiencies, production deviations, or critical safety issues.

VisionAl systems, powered by deep learning and edge computing, can continuously analyze video feeds from production lines to detect micro-patterns and anomalies that would otherwise go unnoticed. This allows manufacturers to optimize throughput, reduce waste, and maintain consistent product quality without interrupting operations.

By integrating seamlessly with existing industrial IoT infrastructure, VisionAl not only enhances operational visibility but also enables predictive interventions that reduce downtime and drive continuous improvement.

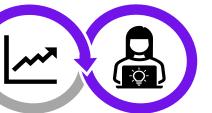
Process Automation Feedback Loop

1. Capture & 3. Anomaly 2. Feature **Preprocess Detection** Classification **Analysis**

4. Root Cause

5. Predictive Insights

6. Reporting & Feedback



Industrial automation market is likely to grow at a **CAGR of 10.3%** from \$222B in 2025 to \$328B in 2029¹

North America represents 25% of global industrial automation with market size of \$55B in 2025¹

48% of manufacturers are deploying Al for automation use cases²

ADVANTECH

Use Case³:

 Global semiconductor customer wanted to deploy AI to monitor operations, conduct postproduction analysis, and improve overall production

Impact:

- Real-time plant monitoring and automated abnormal alarms
- Maximized production efficiency and improved workflow
- Unified responsiveness and centralized decision-making

How it works:

 Deep learning models interpret live video streams, enabling machines to detect, classify, and respond to visual patterns such as defects, misalianments, or workflow deviations in real time without human intervention

Source: 1. Technavio, 2. State of Manufacturing Technology Survey by Rootstock Software, 3. Advantech Website



KPMG Transaction Spotlight: Leverege Vision Al

KPMG



Completed a majority recapitalization investment in



September 2025

Transaction Summary

- Sector: VisionAl/Digital Transformation
- Seller Profile: Headquartered in Rockville, MD, Leverege provides a suite of Al-native software and VisionAl products that drive digital transformation efficiently and effectively, automating data capture and processing, enabling deep operational visibility, and driving real-time action for its customers in the automotive, manufacturing, and retail industries
- Buyer Profile: Cohere Capital is a growth-focused PE firm located in Boston that invests in the lower middle market. The firm prefers to make majority or influential minority investments in the tech-enabled services and software sectors
- Deal Announcement: Link

Objectives

With an ever-growing number of pilots / implementations and increasing demand across multiple end markets, Leverege needed a partner that could help maintain and accelerate growth and possessed the following characteristics:

- Deep understanding of the Al-native software market
- Technology-focused investor capable of leveraging the Company's unique product capabilities to accelerate growth
- Investor offering both liquidity/de-risking for early investors / founders, as well as significant equity upside going forward

Process / Result

KPMG's knowledge of Al-powered digital transformation sector enabled the team to:

- Swiftly identify investors who understand the sector and can help Leverege accelerate growth
- Precisely convey the "Leverege story" to investors, highlighting the enormous market opportunity, compelling financial profile, and scarcity value of the asset

<u>Result</u>: Leverege successfully achieved a majority recap investment by Cohere Capital. Through a competitive process and negotiation, KPMG exceeded shareholders' expectations

• AutoTrace: Scalable and customizable Al realtime indoor and outdoor asset tracking, with an emphasis on preventing theft, optimizing utilization, and increasing labor efficiency



Automotive

PRODUCTS

EVERAGE

Construction

➡ ExpressLane: VisionAl-based real-time queue analytics product that reduces customer wait times, minimizes queue abandonment, and increases sales



Grocery



Tire Service Centers

Oil Change Centers

WorkWatch: Al-based monitoring for quality, compliance, and productivity that reduces manual labor hours, improves incident detection / resolution, and increases quality and process transparency



Manufacturing



"We performed extensive diligence on other investment banking firms during our selection process but ultimately selected KPMG CF based on their deep relationships with potential investor partners, negotiation and critical thinking skills, and unparalleled expertise in advising SaaS companies focused on Internet of Things (IoT) and VisionAl technologies. Their professionalism, work ethic, market knowledge, and unwavering commitment to client success were evident throughout our engagement and their meticulous attention to detail was instrumental in navigating the many demanding aspects of the deal process. Ultimately, their dedication and expertise made all the difference in achieving our successful outcome and we couldn't be happier with the results.""

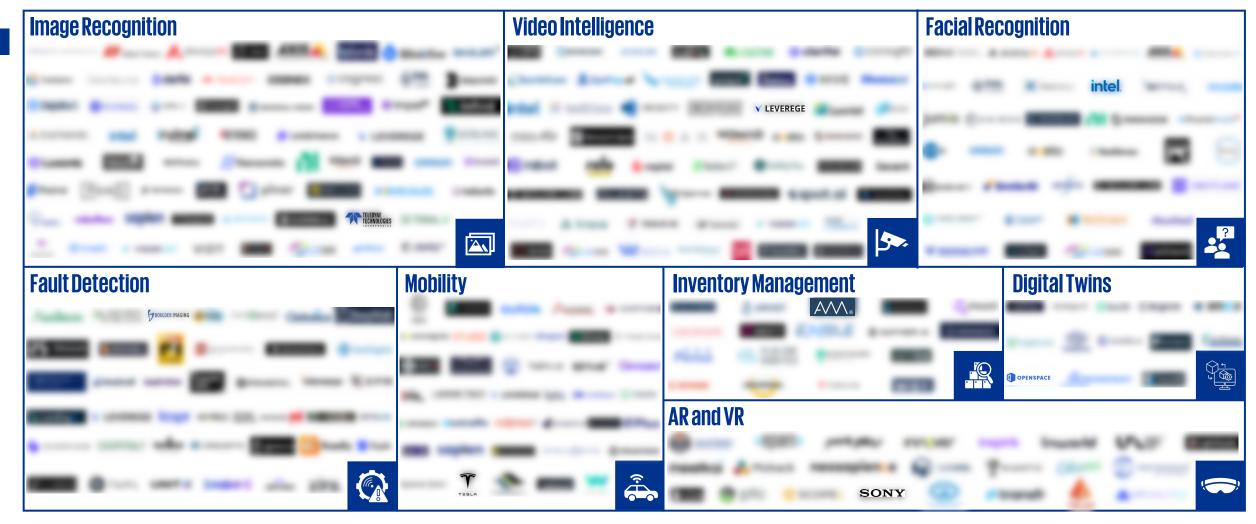
- Eric Conn, Co-founder and CEO



Note: The information contained in this communication may not be representative of the experience of other clients

Computer Vision Landscape by Capability

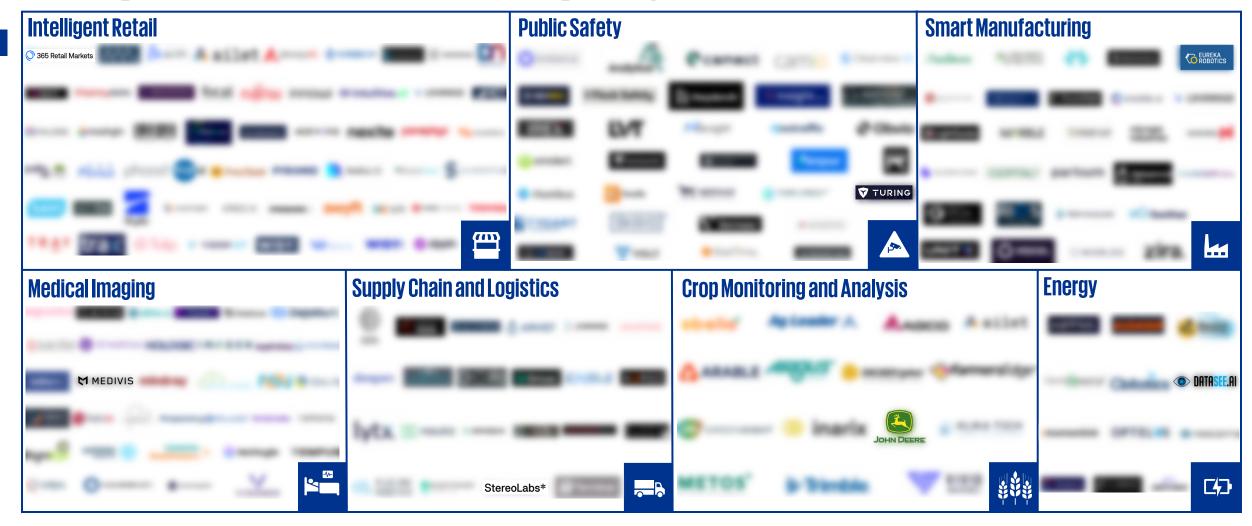
For a full landscape map, please reach out to <u>jradecki@kpmg.com</u>





Computer Vision Landscape by End Market

For a full landscape map, please reach out to <u>iradecki@kpmg.com</u>





AI + IoT M&A Highlights

Over the past 12 months, momentum in AI and IoT M&A has been fueled by strong sector-wide tailwinds, with strategic acquirers actively pursuing deals to expand their capabilities and strengthen competitive positioning in a rapidly evolving landscape



Total global AI + IoT deal volume in last 12 months

306



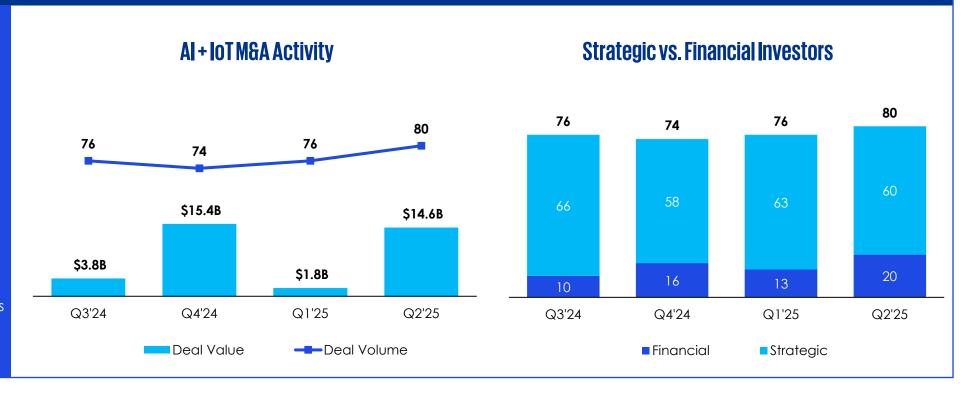
\$35.5B

Aggregate deal value in last 12 months



80%+

deals in last 12 months were conducted by strategic investors





Transaction Spotlight (1/2)

Date Target Acquirer

Aug 2025 EMOTION3D Indie

EV:
\$20M EV / Revenue: NA NA EV / EBITDA:
NA

Target Overview

Provides Al-enabled in-cabin analysis software for automotive manufacturers globally. Offerings include driver monitoring systems (DMS), occupant monitoring systems (OMS), and passenger analysis

Deal Rationale

The acquisition gives Indie an opportunity to offer **co-optimized hardware-software solutions** for ADAS applications and **AI-based perception solution** for embedded automotive vision and radar sensing

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"Our software technology is uniquely suited to indie's embedded vision and radar hardware solutions, and access to in-house silicon will help accelerate our ambitious multi-sensor roadmap.

- Dr. Florian Seitner, CEO & Co-Founder, Emotion3D

Date Target Acquirer

Aug 2025 VAYUROBOTICS Serve

EV:
\$58M

EV / Revenue: NA REV / EBITDA:
NA

Target Overview

Provides a robotics platform for developing automotive sensing, autonomous vehicles, and robotics, featuring Al foundation models, sensing systems, and imaging development kits

Deal Rationale

The acquisition solidifies Serve's leadership position in robotic delivery and autonomous robotic navigation, providing a roadmap toward wide-scale deployment of autonomous robots on sidewalks across the US

This step marks a significant milestone in Serve's roadmap toward wide-scale deployment of autonomous robots on sidewalks across the nation, aligning with industry predictions of rapid robot adoption.

Dr. Ali Kashani, CEO & Co-Founder, Serve Robotics

Date Jan 2025	Target	Acquirer metropolis
EV:	EV / Revenue:	EV / EBITDA:
\$125M	6.3x	NA

Target Overview

Provides Al-based facial recognition and video analytics software for access control applications across various industries including, public safety, manufacturing, retail, and healthcare

Deal Rationale

The acquisition to expand Oosto's reach and accelerate its leading Al-powered safety and security solutions, furthering both companies' ability to deliver transformative real-world Al applications

At Oosto, we've consistently raised the bar for Al accuracy and performance to safeguard people across environments, from factory floors and college campuses to transit hubs. Partnering with Metropolis allows us to amplify our impact, extend our reach.

- Avi Golan, CEO, Oosto





Transaction Spotlight (2/2)

Date

Target

Acquirer

Oct 2024

VIRTEK

AMETEK

EV: EV / Revenue: EV / EBITDA: NA

\$118M 2.9x

Target Overview

Manufactures 3D laser projection, cameras, and inspection systems. The company offers software that provides features for Al-powered CAD visualization, machine vision, automation, and process monitoring

Deal Rationale

This acquisition enhances AMETEK's capabilities in precision measurement and quality control across various industries

- Virtek is an outstanding acquisition and an excellent strategic fit with our Creaform business. Their strong technology capabilities nicely complement Creaform's enabling a broader suite of automated 3D scanning and inspection capabilities supported by advance software and algorithms.
 - David A. Zapico, Chairman & CEO, AMETEK

Date Target Acquirer

Oct 2024 ALTAIR SIEMENS

EV: EV / Revenue: EV / EBITDA: 120.0x

Target Overview

A computational intelligence company that provides software and cloud solutions in simulation, highperformance computing, data analytics, and AI space

Deal Rationale

The acquisition **enhances Siemens' industrial software and AI capabilities** by integrating Altair's data science and AI-powered simulation portfolio

- The addition of Altair's capabilities in simulation, high performance computing, data science, and artificial intelligence together with Siemens Xcelerator will create the world's most complete Al-powered design and simulation portfolio.
 - Roland Busch, President and CEO, Siemens

Date

Target

Acquirer

Oct 2024

SIMUMATIK

EV: EV / Revenue: EV / EBITDA: NA

NA

NA

Target Overview

Provides digital twin tools development software that offers features such as virtual reality, 3D model conversion, collaboration, editing, and modelling

Deal Rationale

The acquisition to fully integrate Simumatik's capacities, accelerating Virtualware's position in the real-time 3D enterprise software industry. It is also in line with Virtualware's strategic plan

for Virtualware and the industry. Our offering to our clients will now include enhanced capabilities in digital twin technology, and our market standing will be intensified toward delivering valuable real-time 3D solutions.

- Unai Extremo, CEO, Virtualware





AI + IoT Comps EBITDA Multiple & Stock Analysis





(1) Market data as of Aug 31, 2025 Source: CapitallQ



Notable AI + IoT M&A Activity (1/4)

Date	Target	Acquirer	Target Country	Buyer Type	Enterprise Value (\$M)	LTM Revenue (\$M)	EV / LTM Revenue Target Description (x)
Aug-25	Viaduct	Sumitomo Rubber	US	Strategic	\$104.0	-	- connected vehicle health technology
Aug-25	Telemetrics	EVS Broadcast Equipment	US	Strategic	\$6.5	\$12.0	0.5x Robotic camera control systems
Aug-25	Vayu Robotics	Serve Robotics	US	Strategic	\$57.9	-	- Autonomous navigation robotic systems
Aug-25	u-blox	Advent International	Switzerland	Financial	\$1,267.0	\$290.1	4.4x Chips, modules, connected devices
Aug-25	Evolutions Al	Power Technology Group	US	Strategic	\$200.0	-	- Real time data analytics software
Aug-25	ASIOT	MytePro Technology	Japan	Strategic	\$4.7	-	- Meter reading camera systems
Aug-25	emotion3D	indie Semiconductor	Austria	Strategic	\$20.0	-	- Al-enabled in-cabin analysis software
Jul-25	Flexport (Convoy Platform)	DAT Solutions	US	Strategic	\$250.0	-	- Freight management software
Jul-25	Earth Science Analytics	Imdex Limited	Norway	Strategic	\$17.0	-	- Al-powered geoscience software
Jul-25	UFACTORY	Cheetah Mobile	China	Strategic	\$13.9	-	- Robotic arms and automation systems
Jun-25	Iris Studio	Audinate	US	Strategic	\$24.0	-	- Al camera control software
Jun-25	Simmonds Precision Products	TransDigm Group	US	Strategic	\$765.0	-	- Fuel & proximity sensing systems
Jun-25	Digital Global Systems	Casa Del Fuego Family Office & Trust	US	Strategic	\$5,000.0	-	- RF spectrum monitoring software
Jun-25	Be-Mobile	EasyPark AB	Belgium	Financial	\$196.8		- Mobility & traffic management software



Notable AI + IoT M&A Activity (2/4)

Date	Target	Acquirer	Target Country	Buyer Type	Enterprise Value (\$M)	LTM Revenue (\$M)	EV / LTM Revenue (x)	arget Description
Jun-25	ELATEC	Allegion plc	Germany	Strategic	\$379.0	-	- R	RFID readers systems & software
Jun-25	Baker Hughes (PSI product line)	Crane Company	US	Strategic	\$1,150.0	-	- S	ensor & measurement systems
Jun-25	Catalyft Labs	Catapult Group	US	Strategic	\$28.4	-	- A	Athlete monitoring systems
May-25	Likeo	KiranaPro Software	India	Strategic	\$1.0	-	- V	/irtual try-on mobile application
May-25	GEOST	Rocket Lab	US	Strategic	\$275.0	-	- E	electro-optical & infrared payload systems
May-25	io Products	OpenAl	US	Strategic	\$6,493.5	-		creenless phone & home gadgets nanufacturer
Apr-25	Channel Factory	Truelink Capital	US	Financial	\$240.0	-	- S	ocial media video advertising software
Apr-25	RBCS	Voye Global	Israel	Strategic	\$19.0	-	- e	eSim provider
Apr-25	Welotec	Westermo	Germany	Strategic	\$38.0	\$24.8	1.5x lr	ndustrial IoT systems
Mar-25	3D at Depth	Kraken Robotics	US	Strategic	\$17.0	\$14.0	1.2x S	ubsea LiDAR laser systems
Mar-25	Skytech	Nightfood	US	Strategic	\$1.2	-		lospitality service automation robots nanufacturer
Feb-25	UPPay	Nayax	Brazil	Strategic	\$5.1	-		Digital payment & telemetry systems & oftware
Jan-25	SmartCover	Badger Meter	US	Strategic	\$184.9	\$35.0		ewer levels & manhole monitoring ystems
Jan-25	Edge Autonomy	Redwire Corporation	US	Strategic	\$925.0	\$222.0	4.2x U	JAV systems



Notable AI + IoT M&A Activity (3/4)

Date	Target	Acquirer	Target Country	Buyer Type	Enterprise Value (\$M)	LTM Revenue (\$M)	EV / LTM Revenue (x)	Target Description
Jan-25	TTTech Auto	NXP Semiconductors	Austria	Strategic	\$625.0	-	-	SDVs safety hardware & software
Dec-24	Wannaby	Perfect Corp.	US	Strategic	\$6.0	-	-	AR & VR try-on mobile applications
Dec-24	EvolutionIQ	CCC Intelligent Solutions	US	Strategic	\$730.0	-	-	Disability & injury claims management software
Dec-24	Inertial Labs	Viavi Solutions	US	Strategic	\$117.9	-	-	Inertial positioning & navigation systems
Dec-24	Machfu	New Asia Holdings	US	Strategic	\$1.2	-	-	Machine health monitoring systems & software
Nov-24	Quercus Technologies	TagMaster	Spain	Strategic	\$6.8	\$6.7	1.0x	Parking guidance systems & cameras
Nov-24	BlueHalo	AeroVironment	US	Strategic	\$4,100.0	\$886.0	4.6x	Laser weapon & communications system
Nov-24	NetComm Wireless (enterprise IoT portfolio)	Lantronix	Australia	Strategic	\$6.5	-	-	Gateways, routers & modems
Oct-24	Nevis Technology	Vaisala	UK	Strategic	\$2.3	\$1.9	1.2x	Weather monitoring system & software
Oct-24	Virtek Vision	AMETEK	Canada	Strategic	\$117.5	\$40.0	2.9x	3D laser projectors manufacturer
Oct-24	Altair Engineering	Siemens	US	Strategic	\$10,187.5	\$644.7	15.8x	CAE, analytics & EDA software
Oct-24	C-Trace	Tomra Systems	Germany	Strategic	\$75.3	\$22.7	3.3x	Waste management software & systems
Oct-24	Simumatik	Virtualware	Sweden	Strategic	\$1.5	-	-	Digital twin tools development software
Oct-24	Evimate	Logiq	US	Strategic	\$5.0	-	-	Automotive healthcare system



Notable AI + IoT M&A Activity (4/4)

Date	Target	Acquirer	Target Country	Buyer Type	Enterprise Value (\$M)	LTM Revenue (\$M)	EV / LTM Revenue (x)	Target Description
Oct-24	Zappar Limited	Infinite Reality	UK	Strategic	\$45.0	-	-	AR, VR & XR experience creation software
Sep-24	Nokra	Vishay Precision	Germany	Strategic	\$4.4	-	-	Measuring & inspection systems
Sep-24	Xirgo Technologies	Balmoral Funds	US	Financial	\$165.0	-	-	Fleet management GPS devices
Sep-24	Fleet Complete	PowerFleet	Canada	Strategic	\$205.0	\$105.0	2.0x	GPS-based fleet management software & systems
Sep-24	Azure Summit Technology	CACI International	US	Strategic	\$1,275.0	-	-	RF electronics & DF detection systems
Sep-24	Inseego (fleet management and telematics business)	Convergence Partners	UK	Financial	\$52.0	-	-	Fleet management software & systems
Sep-24	Piezocryst Advanced Sensorics	Spectris	Austria	Strategic	\$147.9	-	-	High-precision pressure sensors
Sep-24	Preligens	Safran Electronics & Defense	France	Strategic	\$243.3	-	-	Geospatial data & analytics software
Aug-24	Sequans Communications (4G loT technologies)	Qualcomm	France	Strategic	\$190.0	-	-	5G/4G semiconductors & IoT modules
Aug-24	Perceive Corporation (All assets and certain liabilities)	Amazon.com	US	Strategic	\$68.0	-	-	Al processor
Aug-24	Iteris	Almaviva	US	Strategic	\$323.7	\$174.2	1.9x	IoT sensors & data analytics software & services
Aug-24	Exscientia	Recursion Pharmaceuticals	UK	Strategic	\$342.1	\$26.6	12.9x	Drug development software
Aug-24	Amelia US	SoundHound Al	US	Strategic	\$245.9	\$45.0	5.5x	Enterprise conversational AI software
Jul-24	Honeywell (Communication and Navigation product)	Innovative Solutions and Support	US	Strategic	\$4.2	-	-	Communication & navigation systems



Publicly Traded AI + IoT Companies

Public Market Trends ⁽¹⁾								
Company	Share price (\$)	% of 52 Week High	Market Cap (\$M)	Enterprise Value (\$M)	LTM Revenue (\$M)	LTM EBITDA (\$M)	EV / LTM Revenue (x)	EV / LTM EBITDA (x)
Cisco	\$69.1	95.2%	273,596.3	285,579.3	56,654.0	14,742.0	5.0x	19.4x
Siemens	\$276.8	96.6%	214,934.6	270,495.5	91,955.4	13,299.8	2.9x	20.3x
Honeywell	\$219.5	90.4%	139,359.8	166,889.8	39,990.0	9,959.0	4.2x	16.8x
Deere & Company	\$478.6	89.7%	129,390.5	189,649.5	44,250.0	9,306.0	4.3x	20.4x
Legrand	\$152.2	96.8%	39,895.6	43,777.2	10,819.6	2,382.0	4.0x	18.4x
Ericsson	\$7.9	77.1%	26,497.8	26,740.4	25,854.9	2,278.5	1.0x	11.7x
PTC	\$213.5	97.2%	25,575.7	26,788.1	2,472.0	853.8	10.8x	31.4x
Corpay	\$325.7	81.3%	22,997.0	29,136.2	4,171.3	2,143.9	7.0x	13.6x
Hubbell	\$431.0	89.5%	22,902.8	24,515.0	5,626.4	1,336.9	4.4x	18.3x
Trimble	\$80.8	92.4%	19,232.7	20,479.2	3,575.5	683.2	5.7x	30.0x
CNH Industrial	\$11.5	80.2%	14,321.9	39,987.9	18,069.0	1,617.0	2.2x	24.7x
Acuity	\$326.5	94.5%	9,906.7	10,620.5	4,168.8	699.4	2.5x	15.2x
Advantech	\$11.2	80.9%	9,715.6	9,108.1	2,272.3	406.2	4.0x	22.4x
The Toro Company	\$81.1	87.2%	7,999.4	9,034.7	4,545.8	654.5	2.0x	13.8x
Lindsay Corporation	\$137.2	90.9%	1,490.6	1,415.2	677.8	110.9	2.1x	12.8x
Digi International	\$34.7	93.7%	1,288.9	1,321.1	420.9	88.8	3.1x	14.9x
PowerFleet	\$4.7	53.6%	618.2	870.5	391.2	56.8	2.2x	15.3x
Mean Median		87.5% 90.4%					4.0x 4.0x	18.8x 18.3x

(1) Market data as of Aug 31, 2025 Source: CapitallQ



Closing Thoughts

Key Takeaways

VisionAl enables machines to see, analyze, and act in real time with unprecedented precision. In real-time, manufacturers can now detect faults before they escalate, correct line flow issues, address critical safety events, and continuously improve operations using insights that were once invisible.

Through process automation, VisionAl continuously monitors production lines, capturing granular visual data that reveals inefficiencies, deviations, and opportunities for optimization. It doesn't just observe, it understands. VisionAl enables forensic confirmation by tracing anomalies back to their origin, whether it's a misaligned component, a thermal inconsistency, or a subtle material defect. This level of traceability is critical not only for quality assurance but also for compliance with rigorous standards.

VisionAl is not just a tool, it's a strategic enabler that has reached the point where it is driving demonstrable ROI. It bridges the gap between the physical and digital worlds, turning visual data into actionable insight, and transforming how we design, monitor, and optimize the factories of the future.









VisionAl is a foundational technology in next-generation industrial manufacturing, evolving from simple defect detection into a real-time intelligent control layer across the entire production process.

With advances in edge computing, neural networks, and sensor integration, VisionAl is enabling autonomous decision-making at every stage of the manufacturing process.

Looking forward, VisionAl will be key to enabling self-correcting production lines, zero-defect manufacturing, and hyper-efficient quality control, not just supporting industrial operations, but shaping their future.









Source: "WTA Partners -(IoT) M&A 2023"



We Are One of the Most Active M&A Advisors in AI + IoT













































Let's Connect

We look forward to talking with you and sharing the insights we have gathered in our extensive travels in the Al+loT space.



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